

“LAMDA DEVELOPMENT HOLDING
AND REAL ESTATE DEVELOPMENT SOCIETE ANONYME”
S.A. Reg. no. (AR.M.A.E.) 3039/06/B/86/28
General Electronic Commercial Registry (GEMI) No 003379701000

INVITATION
to the ORDINARY GENERAL MEETING OF SHAREHOLDERS

Pursuant to Law 4548/ 2018 «Reform of the law of Sociétés Anonymes» as modified and in force, and under article 16 of the Company’s Articles of Association, the Board of Directors of the Company «**LAMDA Development – Holding and Real Estate Development Société Anonyme**» (the “**Company**”), hereby convenes the Shareholders of the Company to an Ordinary General Meeting on Tuesday, 23rd of June 2026, at 14:00, at The Ellinikon Experience Centre (in the Hellinikon Metropolitan Park, Ag. Kosmas), in order to deliberate, discuss and decide upon the following items on the agenda:

ITEMS ON THE AGENDA

1. Submission and approval of the corporate and consolidated Financial Statements of the Company pertaining to the fiscal year of 2025 (from 01.01.2025 to 31.12.2025), together with the relevant Reports of the Board of Directors and the Statutory Auditors.
2. Approval of the overall management of the Company in accordance with article 108 of Law 4548/2018, as in force, and exemption of the Company’s Statutory Auditors from any liability for compensation for the fiscal year 2025.
3. Election of an audit firm of Statutory Auditors Accountants for the audit of the annual individual and consolidated financial statements, the review of the interim individual and consolidated financial information, the limited assurance engagement in relation to the Sustainability Report (CSRD), the issuance of the annual tax certificate and reports based on agreed upon procedures for the fiscal year of 2026 (from 01.01.2026 to 31.12.2026) and determination of their fees.
4. Determination of the type, the tenure and the composition (number and capacity of the members) of the Audit Committee and election of a third independent to the Company person, who is not a member of the Board of Directors, as member of the Audit Committee.

5. Approval of the revised Remuneration Policy of the Company, in accordance with article 110 par. 2 of Law 4548/2018.
6. Submission for discussion of the Remuneration Report of article 112 of Law 4548/2018 for the fiscal year 2025.
7. Submission of the Annual Audit Committee Management Report to the Shareholders for the fiscal year 2025.
8. Submission of the Report of the Independent Non-Executive Members of the Company's Board of Directors pursuant to article 9 par. 5 of Law 4706/2020.
9. Approval of the revised Suitability Policy for the Members of the Board of Directors in accordance with paragraph 3 of article 3 of Law 4706/2020.
10. Amendment of article 4 par. 1 of the Company's Articles of Association (extension of the Company's duration) and restatement of relevant cross-reference.
11. Granting of authorization pursuant to article 98 par. 1 of Law 4548/ 2018 to the members of the Board of Directors and the Managers to participate to boards of directors or/and the management of other companies.
12. Other items and announcements.

In the event that at the initial (as above) meeting of the Ordinary General Meeting a quorum is not reached to decide on the items of the agenda, an Adjourned Ordinary General Meeting shall convene on Thursday, 02.07.2026 at 10:00, at the Company's registered office in Maroussi, 37^A Kifissias Avenue (Golden Hall).

It is noted that shareholders are entitled to participate, all or some of them, those who wish, in the Ordinary General Meeting of the Company remotely in real time, via teleconference, pursuant to article 19 par. 4 of the Company's Articles of Association and article 125 of Law 4548/2018. Instructions on the procedure for the participation of shareholders in the Ordinary General Meeting via teleconference are provided below.

Right of attendance and voting in the General Meeting

Entitled to participate and vote in the General Meeting of 23rd June 2026, or in any adjourned meeting, is anyone who appears as shareholder of common registered shares of the Company in

the records of the Dematerialised Securities System (D.S.S.) managed by the company 'EURONEXT SECURITIES ATHENS S.A.', formerly known as "Hellenic Central Securities Depository Société Anonyme" (the "Euronext Securities Athens"), on 18th June 2026 (the "Record Date"), i.e. at the beginning of the fifth (5th) day before the date of the General Meeting. The Record Date applies also in case of an adjourned meeting as per the above.

The shareholder status is electronically certified by Euronext Securities Athens via direct electronic connection of the Company with the D.S.S. records. Therefore, in order to participate and vote in the General Meeting, the shareholder is not required to produce a relevant written certificate from Euronext Securities Athens. A shareholder may participate in the General Meeting on the basis of confirmations or notices of Articles 5 and 6 of Regulation (EU) 2018/1212, which are provided by the intermediary, unless the meeting refuses such participation for an important reason justifying its refusal, in compliance with the applicable provisions (art.19 par. 1 of L. 4569/2018, art. 124 par. 5 of L. 4548/2018).

Towards the Company, as shareholder entitled to participate and vote at the General Meeting is considered only persons registered, on the Record Date, in the DSS of the Société Anonyme Euronext Securities Athens or identified as such based on the relevant date through registered intermediaries or other intermediaries, in compliance with the provisions of legislation (L. 4548/2018, L. 4569/2018, L. 4706/2020 and Regulation (EU) 2018/1212, as well as the Rulebook of the Hellenic Central Securities Depository [Government Gazette B/6249/31.10.2023]).

The exercise of such rights does not require the blocking of the beneficiary's shares or any other similar procedure which restricts the ability to sell and transfer them during the period between the Record Date and the General Meeting.

Each common registered share gives the right to one (1) vote.

Participation and Voting procedure at the General Meeting via teleconference

The Company enables shareholders, if they wish so, to participate in the Ordinary General Meeting of June 23rd, 2026, as well as in any adjourned or postponed meeting thereof, via teleconference, pursuant to article 19 par. 4 of the Company's Articles of Association and article 125 of Law 4548/2018.

For shareholders who wish to participate in the Ordinary General Meeting of 23rd June 2026 or any adjourned meeting thereof remotely in real time, via teleconference, without their physical

presence, it is required to create and use an electronic account of the shareholder or any proxy thereof in the electronic platform that has been developed by the Euronext Athens (former Athens Exchange Group S.A.) to provide general meeting services remotely in real-time, via teleconference to listed companies on the website <https://axia.athexgroup.gr/>.

The online platform is provided by Euronext Securities Athens, while the ZOOM Meeting service provided by Zoom Video Communications Inc. is used for the video conference.

In order to access the electronic platform a personal computer, a smartphone or a tablet, with a browser installed, and internet access is required. For the creation of the shareholder or proxy account in the electronic platform above, a valid electronic mail (email) address and a mobile number of the shareholder or proxy are required.

In case that upon entering the electronic platform, the above data entered by the shareholder do not match the data that have been registered in the D.S.S. or the data that have been notified to the Company by Euronext Securities Athens in the context of shareholder identification facilitation services at general meetings remotely provided to issuers in accordance with Part 3 of decision no. 8 of the Board of Directors of Euronext Securities Athens (former "Hellenic Central Securities Depository S.A."), " Technical terms and procedures for the provision of the Registry, Corporate and Other Related Actions Service", the shareholder will have to update the details above in order to create the account.

To this end, shareholders are kindly requested to contact the participant of the Securities Account in the D.S.S. or other intermediary, acting as custodian of the shareholder, through whom their shares are held, in order to notify and / or update their valid electronic mail address (e-mail) and mobile number for their identification.

Further instructions for participation in the General Meeting via teleconference are posted on the Company's website. Shareholders may contact for any questions and information the Investor Relations Department of the Company via email at ir@lamdadev.com or by phone at +30 210 745 0600, daily during working days and hours.

Moreover, from the publication hereof and until the end of the General Meeting, information and support will be provided to shareholders and their proxies on issues related to the conduct of the General Meeting through the AXIA e-SM platform (e.g. login, voting, etc.) at tel. +30 210 3366426 or by email to AXIAeShareholdersMeeting@athexgroup.gr.

On the date of the Ordinary General Meeting, in order to participate in its works via teleconference, shareholders must log in in time through the Online Platform, at least fifteen

minutes (15') before the start time of the General Meeting announced in the Invitation and state the number of voting rights with which they will participate and vote in the General Meeting and, if they wish to amend it (to a smaller number).

Shareholders who will participate in the Ordinary General Meeting via teleconference in real time are taken into consideration for the formation of quorum and majority and will be able to effectively exercise their rights during the General Meeting. Therefore, Shareholders will be able:

a) to monitor through electronic or audio-visual means the conduct of the General Meeting,

b) to speak and address the General Meeting orally during the General Meeting,

while at the same time through the online platform they will be able:

c) to vote in real time during the General Meeting on the items of the agenda,

d) to receive information on the registration of their vote.

Procedure for Participation and Voting by Proxy

Shareholders may participate and vote in the General Meeting either in person or by proxy. With the exception of participation in the Ordinary General Meeting by proxy via teleconference, each natural person/shareholder may appoint up to three (3) proxies and legal persons/shareholders may appoint as their proxies up to three (3) natural persons. In case any shareholder owns shares of the Company, which appear in more than one securities account, such shareholder may appoint different proxies for the shares appearing in each securities account. A proxy acting for several shareholders may vote differently for each shareholder.

Especially for shareholders who wish to participate in the General Meeting or any Adjourned Meeting thereof by proxy remotely, in real time, it is noted that each shareholder or the participant of the Securities Account in the D.S.S. or any other intermediary, acting as custodian of the shareholder, through whom his/her shares are held, will be able to appoint up to one (1) proxy, the appointment of whom must be done at least forty eight (48) hours prior to the date of the General Meeting (namely no later than 21.06.2026 at 14:00 for the initial General Meeting and no later than 30.06.2026 at 10:00 for the adjourned).

Proxy forms for the appointment of proxy to participate in the General Meeting, either in person or via teleconference, as the case may be, shall be available to the shareholders: a) in printed form, at the premises of the Company (37A Kifissias Ave., Maroussi 151 23, tel.: +30 210 7450600) and b) in electronic form on the Company's website, as part of the information material for the

Ordinary General Meeting of June 23rd, 2026, at the following address <https://www.lamdadev.com/en/investors/general-meetings>.

The above form is either submitted completed and signed at the above address of the Company with a certified signature by a competent authority, or digitally sent signed using a qualified e-signature (qualified certificate), via e-mail to ir@lamdadev.com at least forty-eight (48) hours prior to the date of the General Meeting.

In case of proxy appointment, for his/her participation in the Ordinary General Meeting remotely, in real time via teleconference, upon receipt of the authorization credentials from the Company, and based on the email address and mobile phone of the proxy or representative, as stated in the proxy or representative form, an account in the electronic platform is created by the Company for the proxy or representative, who will be notified via email in order to activate his/her account and be able to exercise the shareholder's rights as per the above.

The proxy must notify the Company, before the start of the General Meeting, of any specific event that may be useful to the shareholders to assess the risk of the proxy serving interests other than those of the shareholder.

A conflict of interests may arise, in particular, when the proxy is:

- a) a shareholder exercising control of the Company, or any other legal person or entity controlled by such shareholder;
- b) a member of the Board of Directors or the management, in general, of the Company or of a shareholder exercising control of the Company, or other legal person or entity controlled by such shareholder exercising control of the Company;
- c) an employee or auditor of the Company or a shareholder exercising control thereof, or any other legal person or entity controlled by such shareholder exercising control of the Company;
- d) a spouse or a first-degree relative of any of the natural persons mentioned under cases a) to c).

The appointment and the revocation or replacement of the proxy or representative shall be made in writing or through electronic means that are submitted to the Company at least forty-eight (48) hours before the date set for the General Meeting. The notification of the appointment and revocation or replacement of a proxy through electronic means shall be made via email to the email address mentioned in the Invitation of the General Meeting or, in case of shareholders

being identified through intermediaries, via the confirmations or notices of articles 5 and 6 of Regulation (EU) 2018/1212 provided by the intermediaries.

Minority Rights of Shareholders

1. Shareholders representing one-twentieth (1/20) of the Company's paid-up share capital may request:

a) the inclusion in the agenda of the General Meeting of additional items, upon their request to be notified to the Board of Directors at least fifteen (15) days prior to the General Meeting, accompanied by a justification or a draft decision for approval by the General Meeting.

b) that draft decisions for the items included in the initial or any revised agenda are made available to shareholders at least six (6) days prior to the General Meeting, pursuant to paragraph 3 of article 123 of Law 4548/ 2018, upon their request to be notified to the Board of Directors at least seven (7) days prior to the General Meeting.

2. Any shareholder may request the provision by the Board of Directors to the General Meeting of specific information on the Company's affairs, to the extent it is relevant to the items of the agenda, upon request submitted to the Company at least five (5) full days prior to the General Meeting. Within the same deadline, the shareholders may exercise the right provided for in subparagraph c of paragraph 6 of article 141 Law 4548/2018, provided that the relevant request is submitted by shareholders representing one-twentieth (1/20) of the Company's paid-up share capital.

3. Shareholders representing one-tenth (1/10) of the Company's paid-up share capital may request the provision by the Board of Directors to the General Meeting of information on the course of corporate affairs and the state of the assets of the Company, upon request to be submitted to the Company at least five (5) full days prior to the General Meeting.

Available Documents and Information

The full text of the documents to be submitted to the General Meeting and the draft resolutions on each item on the agenda are available in printed form at the Company's headquarters (37^A Kifissias Ave., Maroussi 151 23, tel.: +30 210 7450600), from where shareholders may obtain copies. All the above documents, as well as this Invitation, the total number of current shares and voting rights, detailed information on minority rights and the terms of their exercise, as well as

the forms for proxy voting, are available in electronic form on the Company's website (www.lamdadev.com).

For any information, Shareholders may contact the Company's Investor Relations Department at +30 210 7450600 and electronically at the email ir@lamdadev.com.

Maroussi, 22.05.2026

The Board of Directors